# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 10-Q

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 27, 2004

Commission file number 0-21835

# SUN HYDRAULICS CORPORATION

(Exact Name of Registration as Specified in its Charter)

FLORIDA

FLORIDA

(State or Other Jurisdiction of Incorporation or Organization)

Ison WEST UNIVERSITY PARKWAY

SARASOTA, FLORIDA

(Address of Principal Executive Offices)

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No []

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act). Yes [ ] No [X]

The Registrant had 6,762,661 shares of common stock, par value \$.001, outstanding as of May 3, 2004.

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# PART I: FINANCIAL INFORMATION

Item 1.

# **Sun Hydraulics Corporation**

# **Consolidated Balance Sheets** (in thousands, except share data)

	March 27, 2004 (unaudited)	<b>December 27, 2003</b>
Assets		
Current assets:		
Cash and cash equivalents	\$ 4,004	\$ 4,794
Restricted cash	436	425
Accounts receivable, net of allowance for doubtful accounts of \$207 and \$187	9,053	6,215
Inventories	6,866	6,621
Other current assets	530	524
Total current assets	20,889	18,579
Property, plant and equipment, net	42,658	42,829
Other assets	1,507	1,624
Total assets	\$ 65,054	\$ 63,032
Liabilities and Shareholders' Equity		
Current liabilities:		
Accounts payable	\$ 2,740	\$ 2,440
Accrued expenses and other liabilities	2,961	2,217
Long-term debt due within one year	998	937
Dividends payable	270	270
Taxes payable	542	51
Total current liabilities	7,511	5,915
Long-term debt due after one year	16,403	17,270
Deferred income taxes	4,369	4,456
Other noncurrent liabilities	315	328
Total liabilities	28,598	27,969
Shareholders' Equity:	,	,
Preferred stock, 2,000,000 shares authorized, par value \$0.001 no shares outstanding	_	_
Common stock, 20,000,000 shares authorized, par value \$0.001 6,758,541 shares	7	7
outstanding, March 27, 2004 6,757,941 shares outstanding, December 27, 2003 Capital in excess of par value	,	,
	26,480	26,478
Unearned compensation related to outstanding restricted stock Retained earnings	(536) 8,610	(601) 7,522
Accumulated other comprehensive in come	1,895	1,657
-		
Total shareholders' equity	36,456	35,063
Total liabilities and shareholders' equity	\$ 65,054	\$ 63,032

# **Sun Hydraulics Corporation**

# **Consolidated Statements of Operations** (in thousands, except per share data)

	Three months ended			
		rch 27, 2004 inaudited)		ch 29, 2003 naudited)
Net sales	\$	21,390	\$	16,425
Cost of sales		15,085		12,347
Gross profit		6,305		4,078
Selling, engineering and administrative expenses		4,064		3,620
Operating income		2,241		458
Interest expense		148		140
Foreign currency transaction gain		(2)		(62)
Miscellaneous expense, net	_	13		6
Income before income taxes		2,082		374
Income tax provision		724		118
Net income	\$_	1,358	\$	256
Basic net income per common share	\$	0.20	\$	0.04
Weighted average basic shares outstanding		6,758		6,448
Diluted net income per common share	\$	0.20	\$	0.04
Weighted average diluted shares outstanding		6,802		6,604

# **Sun Hydraulics Corporation**

# Consolidated Statements of Changes in Shareholders' Equity and Comprehensive Income (unaudited)

(in thousands)

	Shares	Preferred stock	Common stock	Capital in excess of par value	com re re	nearned pensation elated to estricted stock	Retained earnings	com	umulated other prehensive ncome	Total
Balance, December 27, 2003	6,759	\$ —	\$ 7	\$26,478	\$	(601)	\$7,522	\$	1,657	\$35,063
Shares issued, restricted stock						65				65
Shares issued, ESPP				2						2
Dividends declared							(270)			(270)
Comprehensive income:										
Net income							1,358			1,358
Foreign currency translation										
adjustments									238	238
Comprehensive income			_		_			_		1,596
Balance, March 27, 2004	6,759	\$ <u> </u>	\$_7	\$26,480	\$_	(536)	\$8,610	\$	1,895	\$36,456

Sun Hydraulics Corporation Consolidated Statements of Cash Flows (in thousands)

	Three Months ended			
		March 27, 2004 (unaudited)		ch 29, 2003 naudited)
Cash flows from operating activities:				
Net income	\$	1,358	\$	256
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation		1,327		1,316
Loss on disposal of assets		13		_
Provision for deferred income taxes		(87)		(16)
Allowance for doubtful accounts		20		(15)
Amortization of compensation expense		65		33
(Increase) decrease in:				
Accounts receivable		(2,858)		(1,219)
Inventories		(245)		575
Taxes receivable		_		_
Other current assets		(6)		83
Other assets		117		(24)
Increase (decrease) in:				
Accounts payable		300		330
Accrued expenses and other liabilities		744		321
Dividends payable		_		_
Taxes payable		491		93
Other liabilities	_	(13)		(13)
Net cash provided by operating activities		1,226		1,720
Cash flows from investing activities:				
Capital expenditures		(968)		(538)
Proceeds from dispositions of equipment		17		1
Net cash used in investing activities		(951)		(537)
Cash flows from financing activities:				
Proceeds from debt		_		_
Repayment of debt		(806)		(234)
Proceeds from stock issuance		3		_
Dividends to shareholders		(270)		(258)
Net cash used in financing activities	_	(1,073)	_	(492)
Effect of exchange rate changes on cash and cash equivalents		19		(703)
Net increase in cash and cash equivalents		(779)		(12)
Cash and cash equivalents, beginning of period		5,219		3,958
Cash and cash equivalents, end of period		4,440		3,946
Supplemental disclosure of cash flow information:				
Cash paid/(received):				
Interest	\$	148	\$	140
Income taxes	\$	320	\$	41
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# SUN HYDRAULICS CORPORATION NOTES TO THE CONSOLIDATED, UNAUDITED FINANCIAL STATEMENTS (Dollars in thousands except per share data)

### 1. BASIS OF PRESENTATION AND SUMMARY OF BUSINESS

Sun Hydraulics Corporation and its wholly-owned subsidiaries design, manufacture, and sell screw-in cartridge valves and manifolds used in hydraulic systems. The Company has facilities in the United States, the United Kingdom, Germany, Korea, and China. Sun Hydraulics Corporation ("Sun Hydraulics"), with its main offices located in Sarasota, Florida, designs, manufactures, and sells primarily through distributors. Sun Hydraulik Holdings Limited ("Sun Holdings"), a wholly-owned subsidiary of Sun Hydraulics, was formed to provide a holding company for the European market operations; its wholly-owned subsidiaries are Sun Hydraulics Limited (a British corporation, "Sun Ltd.") and Sun Hydraulik GmbH (a German corporation, "Sun GmbH"). Sun Ltd. operates a manufacturing and distribution facility located in Coventry, England, and Sun GmbH operates a manufacturing and distribution facility located in Inchon, South Korea, operates a manufacturing and distribution facility. Sun Hydraulics Systems (Shanghai) Co., Ltd. ("Sun China"), a 50/50 joint venture between Sun Hydraulics and Links Lin, the owner of Sun Hydraulics' Taiwanese distributor, is located in Shanghai, China, and operates a manufacturing and distribution facility.

The accompanying unaudited interim consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission for reporting on Form 10-Q. Accordingly, certain information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements are not included herein. The financial statements are prepared on a consistent basis (including normal recurring adjustments) and should be read in conjunction with the consolidated financial statements and related notes contained in the Annual Report on Form 10-K for the fiscal year ended December 27, 2003, filed by Sun Hydraulics Corporation (together with its subsidiaries, the "Company") with the Securities and Exchange Commission on March 26, 2004. In Management's opinion, all adjustments necessary for a fair presentation of the Company's financial statements are reflected in the interim periods presented. Operating results for the three month period ended March 27, 2004, are not necessarily indicative of the results that may be expected for the period ended December 25, 2004.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Stock-Based Compensation

The Company has adopted the disclosure only provisions of Statements of Financial Accounting Standards (FAS) No. 148, Accounting for Stock-Based Compensation – Transition and Disclosure, an amendment to FAS 123, Accounting for Stock-Based Compensation, and has elected to follow Accounting Principles Board Opinion (APB) No. 25, Accounting for Stock Issued to Employees and related interpretations in accounting for its employee stock options. Under APB 25, because the exercise price of employee stock options equals the market price of the underlying stock on the date of grant, no compensation expense is recorded. If the company had elected to recognize compensation expense for stock options based on the fair value at grant date, consistent with the method prescribed by FAS 123, net income and earnings per share would have been reduced to the pro forma amounts below. The pro forma amounts were determined using the Black-Scholes valuation model with weighted average assumptions as set forth below.

	Three Months Ended		
	March 27, 2004	March 29, 2003	
Net Income as Reported	\$1,358	\$ 256	
Stock-based compensation reported in net income, net of related taxes	41	21	
Stock compensation expense calculated under FAS 123, net of related taxes	(63)	_(57)	
Pro Forma Net Income	1,336	220	
Basic earnings per common share:			
As reported	\$ 0.20	\$ 0.04	
Pro forma	\$ 0.20	\$ 0.03	
Diluted earnings per common share:			
As reported	\$ 0.20	\$ 0.04	
Pro forma	\$ 0.20	\$ 0.03	
Assumptions			
Risk-free interest rate	3.84%	3.90%	
Expected lives (in years)	6.5	6.5	
Expected volatility	40.00%	40.00%	
Dividend yield	2.00%	2.00%	

# 3. RESTRICTED CASH

The restricted cash balance at March 27, 2004, consisted of \$436 in reserves as a required deferment for customs and excise taxes in the U.K. operation. The restricted amount was calculated as an estimate of two months of customs and excise taxes for items coming into the Company's U.K. operations and was held with Lloyd's TSB in the U.K.

# 4. INVENTORIES

	Mar	March 27, 2004		March 27, 2004 Decei		ecember 27, 2003	
Raw materials	\$	2,286	\$	2,120			
Work in process		2,776		2,390			
Finished goods		2,120		2,308			
Provision for slow moving inventory		(315)		(197)			
Total	\$	6,866	\$	6,621			

# 5. GOODWILL

On March 27, 2004, the Company had \$715 of goodwill, related to its acquisition of Sun Korea. Goodwill is held in other assets on the balance sheet. Valuation models reflecting the expected future cash flow projections were used to value Sun Korea at December 27, 2003. The analysis indicated that there was no impairment on the carrying value of the goodwill. As of March 27, 2004, no factors were identified that indicated impairment on the carrying value of the goodwill.

# 6. LONG-TERM DEBT

	Mai	March 27, 2004 De		ember 27, 2003
\$11,000 five-year note, collateralized by U.S. real estate and equipment and a 65% stock pledge in the foreign subsidiaries, interest rate Libor + 1.9% or prime rate at Company's discretion, due July 23, 2008.	\$	10,633	\$	10,770
\$12,000 revolving line of credit, collateralized by U.S. real estate and equipment and a 65% stock pledge in the foreign subsidiaries, interest rate Libor + 1.9% or prime rate at Company's discretion, due July 23, 2006.		4,573		5,150
\$2,400 12-year mortgage note on the German facility, fixed interest rate of 6.05%, due September 30, 2008.		1,025		1,086
10-year notes, fixed interest rates ranging from 3.5-5.1%, collateralized by equipment in Germany, due between 2009 and 2011.		1,080		1,103
Other	_	90 17,401	-	98 18,207
Less amounts due within one year		(998)	_	(937)
Total	\$	16,403	\$_	17,270

Certain of these debt instruments are subject to debt covenants including 1) Fixed Charges Coverage Ratio (as defined) of 2.0 to 1.0, determined quarterly on a rolling four quarters basis, 2) Debt (as defined) to Tangible Net Worth (as defined) of not more than 1.5 to 1.0, determined quarterly, 3) Current Ratio of 1.5 to 1.0, determined quarterly, 4) Funded Debt (as defined) to EBITDA of less than 3.25 to 1.0, determined quarterly on a rolling four quarters basis, and 5) the Company's primary domestic depository accounts shall be with SouthTrust Bank. As of March 27, 2004, the Company was in compliance with all debt covenants.

# 7. SEGMENT REPORTING

The individual subsidiaries comprising the Company operate predominantly in a single industry as manufacturers and distributors of hydraulic components. The Company is multinational with operations in the United States, and subsidiaries in the United Kingdom, Germany, and Korea. In computing operating profit for

the foreign subsidiaries, no allocations of general corporate expenses have been made. Management bases its financial decisions by the geographical location of its operations.

Identifiable assets of the foreign subsidiaries are those assets related to the operation of those companies. United States assets consist of all other operating assets of the Company.

Segment information is as follows:

	United	Korea	Commons	United	Elimination	Consolidated
	States	Когеа	Germany	Kingdom	Elimination	Consolidated
Three Months Ended March 27, 200	)4					
Sales to unaffiliated customers	\$12,918	\$2,296	\$ 2,996	\$3,180	\$ —	\$ 21,390
Intercompany sales	3,723	_	12	355	(4,090)	_
Operating income/(loss)	1,490	264	526	(34)	(5)	2,241
Depreciation	920	35	99	273	_	1,327
Capital expenditures	800	4	30	134	_	968
Three Months Ended March 29, 200	)3					
Sales to unaffiliated customers	\$10,114	\$1,532	\$ 2,266	\$ 2,513	\$ —	\$ 16,425
Intercompany sales	2,955	_	7	342	(3,304)	_
Operating income	133	127	256	(128)	70	458
Depreciation	925	29	91	271	_	1,316
Capital expenditures	325	28	29	156	_	538

Operating income is total sales and other operating income less operating expenses. In computing segment operating income/(loss), interest expense and net miscellaneous income (expense) have not been deducted (added).

Included in U.S. sales to unaffiliated customers were export sales, principally to Canada and Asia, of \$2,318 and \$1,769 during the three months ended March 27, 2004, and March 29, 2003, respectively.

# 8. NEW ACCOUNTING PRONOUNCEMENTS

In January 2003, the FASB issued FASB Interpretation No. 46 (FIN 46), Consolidation of Variable Interest Entities, an interpretation of Accounting Research Bulletin No. 51 (ARB 51). FIN 46 provides guidance in determining (1) whether consolidation is required under the "controlling financial interest" model of ARB 51 or (2) whether the variable interest model under FIN 46 should be used to account for existing and new entities. In December 2003, the FASB released a revised version of FIN 46 (FIN 46A) clarifying certain aspects of FIN 46 and providing certain entities with exemptions from its requirements. The Company uses the equity method of accounting to account for investments in its joint venture in China in which it does not have a majority ownership or exercise control. The Company adopted FIN 46 as of March 27, 2004, and does not believe that its investment in the China Joint Venture is a Variable Interest Entity within the scope of FASB Interpretation (FIN) No. 46, Consolidation of Variable Interest Entities, an interpretation of ARB No. 5, nor is it material to the financial statements of the Company at March 27, 2004.

# Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### **OVERVIEW**

Sun Hydraulics Corporation is a leading designer and manufacturer of high-performance screw-in hydraulic cartridge valves and manifolds, which control force, speed and motion as integral components in fluid power systems. The Company sells its products globally through wholly owned companies and independent distributors with some direct accounts. Sales outside the United States for the Quarter ended March 27, 2004, were 52% of total net sales.

Approximately 66% of product sales are used by the mobile market, which is characterized by applications where the equipment is not fixed in place, the operating environment is often unpredictable, and duty cycles are generally moderate to low. Some examples of mobile equipment include off-road construction equipment, fire and rescue equipment and mining machinery.

The remaining 34% of sales are used by industrial markets, which are characterized by equipment that is fixed in place, typically in a controlled environment, and which operates at higher pressures and duty cycles. Automation machinery, metal cutting machine tools and plastics machinery are some examples of industrial equipment. The Company sells to both markets with a single product line.

# Industry conditions

Demand for the Company's products is dependent on demand for the capital goods into which the products are incorporated. The capital goods industries, in general, and the fluid power industry specifically, are subject to economic cycles. According to the National Fluid Power Association (the fluid power industry's trade association in the United States), United States shipments of hydraulic products have been declining for the past three years, decreasing - -16%, -3% and -2% in 2001, 2002 and 2003, respectively. The declining trend has reversed and the Company believes that the United States hydraulics industry will expand significantly in 2004.

The Company's order trend has historically tracked closely to the United States Purchasing Managers Index (PMI). The index was 62.5 at the end of March 2004 compared to 46.2 at the end of March 2003. When PMI is over 50, it indicates economic expansion; when it is below 50, it indicates contraction in the economy.

Results for the first quarter

(Dollars in millions except net income per share)

	March 27, 2004	March 29, 2003	Increase
Three Months Ended			
Net Sales	\$ 21.4	\$ 16.4	30%
Net Income	\$ 1.4	\$ 0.3	367%
Net Income per share:			
Basic	\$ 0.20	\$ 0.04	403%
Fully Diluted	\$ 0.20	\$ 0.04	415%

Sales increases by business segment were as follows:

	1st Quarter
United States	28%
United Kingdom	27%
Germany	32%
Korea	50%

Orders increased 36.6% in the first quarter compared to the first quarter last year. Order rates increased throughout the quarter and continued through April. The increase in orders is across all business segments.

The Company responded quickly to the rapid upturn in business in the first quarter because its work force was kept intact throughout the protracted downturn in the manufacturing sector of the economy. Customer deliveries remained on track and productivity increases continued.

The Company anticipates that product costs will continue to decrease and margins will increase. This will be accomplished through additional productivity gains and the effect of manufacturing overhead costs spread over a larger sales base.

#### Outlook

Sales for the second quarter ending June 26, 2004, are projected to be \$24.0 million, a 29.3% increase over the second quarter of 2003. Net income per share on that sales level is estimated to be between \$0.33 and \$0.37 per share. This compares with net income per share in the second quarter last year of \$0.12.

# COMPARISON OF THREE MONTHS ENDED MARCH 27, 2004 AND MARCH 29, 2003

### Net Sales

Net sales for the first quarter ended March 27, 2004, were \$21.4 million, an increase of \$5.0 million, or 30.2% compared to the first quarter of 2003. Sales increased across all major geographic markets as domestic net sales increased 27.3%, or \$2.2 million and international net sales increased 33.0%, or \$2.8 million. The sales increase was broadly based across all product lines.

#### **Gross Profit**

Gross profit increased 54.6%, or \$2.2 million. Gross profit as a percentage of net sales increased to 29.5% in the first quarter of 2004, compared to 24.8% in the first quarter last year. The increase in gross profit as a percentage of sales was primarily due to the higher sales volume in each business segment and a significant productivity increase in the United States operations.

# Selling, Engineering, and Administrative Expenses

Selling, engineering and administrative expenses increased 12.3%, or \$0.4 million, to \$4.1 million compared to the same quarter last year. The increase was primarily due to higher professional fees, outside services and compensation costs.

# Interest Expense

Interest expense for the quarter ended March 27, 2004, remained flat at \$0.1 million compared to the quarter ended March 29, 2003. Total average debt for the quarter ended March 27, 2004, was \$17.2 million compared to \$9.5 million for the quarter ended March 29, 2003. Lower interest rates negotiated on new and refinanced debt acquired in 2003 resulted in interest expense remaining flat as total average debt increased.

# Foreign Currency Transaction (Gain) Loss

There was no impact to net income in the quarter ended March 27, 2004, as a result of foreign currency transactions. Foreign currency transaction gain of \$0.1 million in the quarter ended March 29, 2003, was due primarily to the gain of the Euro against the U. S. Dollar in the German operation.

## Income Taxes

The provision for income taxes for the quarter ended March 27, 2004, was 34.8% of pretax income compared to 31.6% for the quarter ended March 29, 2003. The change was due to the relative mix of income and different tax rates in effect among the countries in which the Company sells its products.

# LIQUIDITY AND CAPITAL RESOURCES

Historically, the Company's primary source of capital has been cash generated from operations, although fluctuations in working capital requirements have from time to time been met through borrowings under revolving lines of credit. The Company's principal uses of cash have been to pay operating expenses, make capital expenditures, pay dividends to shareholders, and service debt.

Cash from operations for the three months ended March 27, 2004, was \$1.2 million, compared to \$1.7 million for the quarter ended March 29, 2003. The \$1.1 million increase in net income was offset by working capital changes related to increased volume. Days sales outstanding (DSO) were 39 and 38 at March 27, 2004, and March 29, 2003, respectively. Inventory turns were 8.8 and 7.9 at March 27, 2004, and March 29, 2003, respectively.

Capital expenditures, consisting primarily of purchases of machinery and equipment, were \$1.0 million for the three months ended March 27, 2004, compared to \$0.5 million for the quarter ended March 29, 2003. Capital expenditures for the year are projected to be approximately \$3.5 million.

The Company declared quarterly dividends of \$0.04 per share to shareholders of record March 31, 2004, payable on April 15, 2004. The declaration and payment of future dividends is subject to the sole discretion of the Board of Directors, and any determination as to the payment of future dividends will depend upon the Company's profitability, financial condition, capital needs, future prospects and other factors deemed pertinent by the Board of Directors.

The Company believes that cash generated from operations and its borrowing availability under its revolving Line of Credit will be sufficient to satisfy the Company's operating expenses and capital expenditures for the foreseeable future. In the event that economic conditions were to severely worsen for a protracted period of time, the Company would have several options available to ensure liquidity in addition to increased borrowing. Capital expenditures could be postponed since they primarily pertain to long-term improvements in operations. Additional operating expense reductions also could be made. Finally, the dividend to shareholders could be reduced or suspended.

On June 22, 2002, the Company entered into a standby Stock Repurchase Agreement with the Koski Family Limited Partnership, which owns approximately 34% of the outstanding shares of the Company's common stock. Robert E. Koski and Christine Koski are Directors of the Company. Under the Agreement, the Company agreed to purchase up to \$2,250,000 worth of Company common stock from the Koski Partnership on a one time basis, until June 22, 2004. The repurchase would be at a per share price of either (i) \$7.00 per share, or (ii) 15% less than the average closing price per share of the common stock for the 15 full trading days immediately preceding the closing date, whichever is lower.

At March 27, 2004, the average closing price of Sun's common stock for the previous 15 full trading days was \$9.79 per share. A 15% discount from this price would result in a repurchase price per share of \$8.32. Therefore, the \$7.00 purchase price would be applicable and the Company would repurchase 321,428 shares from the Koski Partnership for \$2,250,000 in cash, if requested to do so.

## Off Balance Sheet Arrangements

The Company uses the equity method of accounting to account for investments in its joint venture in China in which it does not have a majority ownership or exercise control. The Company does not believe that its investment in the China Joint Venture is a Variable Interest Entity and within the scope of FASB Interpretation (FIN) No. 46, *Consolidation of Variable Interest Entities, an interpretation of ARB No. 5,* nor is it material to the financial statements of the Company at March 27, 2004.

### Seasonality

The Company generally has experienced reduced activity during the fourth quarter of the year, largely as a result of fewer working days due to holiday shutdowns. As a result, the Company's fourth quarter net sales, income from operations, and net income historically are the lowest of any quarter during the year. However,

this was not the case in the 4th quarter of 2003, as customers began to place orders in anticipation of improved business conditions in 2004.

### Inflation

The impact of inflation on the Company's operating results has been moderate in recent years, reflecting generally lower rates of inflation in the economy. While inflation has not had, and the Company does not expect that it will have, a material impact upon operating results, there is no assurance that the Company's business will not be affected by inflation in the future.

### Critical Accounting Policies and Estimates

The Company currently only applies judgment and estimates, which may have a material effect on the eventual outcome of assets, liabilities, revenues and expenses, for impairment of long-lived assets, accounts receivable, inventory, goodwill and accruals. The following explains the basis and the procedure for each account where judgment and estimates are applied.

### Revenue Recognition

It is the Company's accounting policy to report revenues when title passes and risk of loss transfers to the customer. The effect of material non-recurring events is provided for when they become known.

### Impairment of Long-Lived Assets

In accordance with Statement of Financial Accounting Standards No. 144, *Accounting for Impairment or Disposal of Long-lived Assets* ("SFAS 144"), long-lived assets, such as property and equipment, and purchased intangibles subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the asset is measured by comparison of its carrying amount to future net cash flows the asset is expected to generate. If such assets are considered to be impaired, the impairment to be recognized is measured as the amount by which the carrying amount of the asset exceeds its fair market value.

The Company assesses the recoverability of goodwill and intangible assets not subject to amortization under SFAS 142. See Goodwill below.

Prior to the adoption of SFAS 144, the Company accounted for long-lived assets in accordance with Statement of Financial Accounting Standards No. 121, Accounting for Impairment of Long-lived Assets and for Long-lived Assets to be Disposed of.

### Accounts Receivable

The Company sells to most of its customers on a recurring basis, primarily through distributors with which the Company maintains long-term relationships. As a result, bad debt experience has not been material. The allowance for doubtful accounts is determined on a specific identification basis by a review of those accounts that are significantly in arrears. There is no assurance that a distributor or a large direct sale customer with overdue accounts receivable balances will not develop financial difficulties and default on payment. See balance sheet for allowance amounts.

# Inventory

The Company offers a wide variety of standard products and as a matter of policy does not discontinue products. On an ongoing basis, component parts found to be obsolete through design or process changes are disposed of and charged to material cost. The Company reviews on-hand balances of products and component parts against specific criteria. Products and component parts without usage or that have excess quantities on hand are evaluated. An inventory reserve is then established for the full inventory carrying value of those products and component parts deemed to be obsolete or slow moving.

# Goodwill

The Company acquired its Korean operations in September 1998 using the purchase method. As a result, goodwill is reflected on the consolidated balance sheet. A valuation based on the cash flow method was performed at December 27, 2003, and it was determined that the value of the goodwill was not impaired. There is no assurance that the value of the acquired company will not decrease in the future due to changing

business conditions.

Accruals

The Company makes estimates related to certain employee benefits and miscellaneous accruals. Estimates for employee benefit accruals are based on information received from plan administrators in conjunction with management's assessments of estimated liabilities related to workers' compensation, the 401(k) plan discretionary match, and health care benefits. Estimates for miscellaneous accruals are based on management's assessment of estimated liabilities for costs incurred.

### FORWARD-LOOKING INFORMATION

Certain oral statements made by management from time to time and certain statements contained herein that are not historical facts are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934 and, because such statements involve risks and uncertainties, actual results may differ materially from those expressed or implied by such forward-looking statements. Forward-looking statements, including those in Management's Discussion and Analysis of Financial Condition and Results of Operations are statements regarding the intent, belief or current expectations, estimates or projections of the Company, its Directors or its Officers about the Company and the industry in which it operates, and assumptions made by management, and include among other items, (i) the Company's strategies regarding growth, including its intention to develop new products; (ii) the Company's financing plans; (iii) trends affecting the Company's financial condition or results of operations; (iv) the Company's ability to continue to control costs and to meet its liquidity and other financing needs; (v) the declaration and payment of dividends; and (vi) the Company's ability to respond to changes in customer demand domestically and internationally, including as a result of standardization. Although the Company believes that its expectations are based on reasonable assumptions, it can give no assurance that the anticipated results will occur.

Important factors that could cause the actual results to differ materially from those in the forward-looking statements include, among other items, (i) the economic cyclicality of the capital goods industry in general and the hydraulic valve and manifold industry in particular, which directly affect customer orders, lead times and sales volume; (ii) conditions in the capital markets, including the interest rate environment and the availability of capital; (iii) changes in the competitive marketplace that could affect the Company's revenue and/or cost bases, such as increased competition, lack of qualified engineering, marketing, management or other personnel, and increased labor and raw materials costs; (iv) changes in technology or customer requirements, such as standardization of the cavity into which screw-in cartridge valves must fit, which could render the Company's products or technologies noncompetitive or obsolete; (v) new product introductions, product sales mix and the geographic mix of sales nationally and internationally; and (vi) changes relating to the Company's international sales, including changes in regulatory requirements or tariffs, trade or currency restrictions, fluctuations in exchange rates, and tax and collection issues. Further information relating to factors that could cause actual results to differ from those anticipated is included but not limited to information under the headings "Business" (including under the subheading "Business Risk Factors") in the Company's Form 10-K for the year ended December 27, 2003, and "Management's Discussion and Analysis of Financial Conditions and Results of Operations" in this Form 10-Q for the quarter ended March 27, 2004. The Company disclaims any intention or obligation to update or revise forward-looking statements, whether as a result of new information, future events or otherwise.

# Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk from changes in interest rates on borrowed funds, which could affect its results of operations and financial condition. The Company had approximately \$15.2 million in variable-rate debt outstanding at March 27, 2004. The Company has managed this risk by its ability to select the interest rate on its debt financing at Libor plus 1.9% or its lender's prime rate, whichever is more advantageous. Beginning in July 2004, the interest rate on its debt financing will remain variable based upon the Company's leverage ratio. At March 27, 2004, a 1% change in interest rates up or down would affect the Company's income statement on an annual basis by approximately \$152,000 at the current, variable-rate outstanding debt level. At March 29, 2003, the Company had \$0.1 million in variable-rate debt outstanding and, as such, the market risk from changes in interest rates was immaterial.

The company's exposure to foreign currency exchange fluctuations relates primarily to the direct investment in its facilities in the United Kingdom, Germany, and Korea. The Company does not use financial instruments to hedge foreign currency exchange rate changes.

# **Item 4. CONTROLS AND PROCEDURES**

As of March 27, 2004, the Company's management, under the direction of its Chief Executive Officer and the Chief Financial Officer, carried out an evaluation of the effectiveness of the design and operation of the disclosure controls and procedures pursuant to Exchange Act Rule 13a-15. Based upon that evaluation, the Company's Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely alerting them to material information required to be included in the Company's periodic SEC filings.

There were no significant changes in the Company's internal controls over financial reporting during the quarter ended March 27, 2004, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

# PART II OTHER INFORMATION

Item 1. Legal Proceedings.

None.

Item 2. Changes in Securities, Use of Proceeds and Issuer Repurchases of Equity Securities.

None

Item 3. Defaults upon Senior Securities.

None.

Item 4. Submission of Matters to a Vote of Security Holders.

None.

Item 5. Other Information.

None.

Item 6. Exhibits and Reports on Form 8-K.

Exhibits:

Exhibit Number 3.1	Exhibit Description  Amended and Restated Articles of Incorporation of the Company (previously filed as Exhibit 3.1 in the Pre-Effective Amendment No. 4 to the Company's Registration Statement on Form S-1 filed on December 19, 1996 (File No. 333-14183) and incorporated herein by reference).
3.2	Amended and Restated Bylaws of the Company (previously filed as Exhibit 3.2 in the Company's Quarterly report on Form 10-Q for the quarter ended October 2, 1999 and incorporated herein by reference).
3.2.1	Certificate of Amendment to Amended and Restated Bylaws of the Company.
4.1	Stock Repurchase Agreement, dated June 22, 2002, between Sun Hydraulics Corporation and the Koski Family Limited Partnership (previously filed as Exhibit 99.2 to the Company's Form 8-K dated July 2, 2002 and incorporated herein by reference).
10.1	Form of Distributor Agreement (Domestic) (previously filed as Exhibit 10.1 in the Company's Registration Statement on Form S-1 filed on October 15, 1996 (File No. 333-14183) and incorporated herein by reference).
10.2	Form of Distributor Agreement (International) (previously filed as Exhibit 10.2 in the Company's Registration Statement on Form S-1 filed on October 15, 1996 (File No. 333-14183) and incorporated herein by reference).
10.3+	1996 Sun Hydraulics Corporation Stock Option Plan (previously filed as Exhibit 10.3 in the Pre-Effective Amendment No. 4 to the Company's Registration Statement on Form S-1 filed on December 19, 1996 (File No. 333-14183) and incorporated herein by reference).
10.4+	Amendment No. 1 to 1996 Stock Option Plan (previously filed as Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 1997 and incorporated herein by reference).
10.5	Mortgage, dated April 11, 1996, between Sun Hydraulik GmbH and Dresdner Bank (previously filed as Exhibit 4.19 in the Company's Registration Statement on Form S-1 filed on October 15, 1996 (File No. 333-14183) and incorporated herein by reference).
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Exhibit Number	Exhibit Description
10.6+	Form of Indemnification Agreement (previously filed as Exhibit 10.4 in the Pre-Effective Amendment No. 4 to the Company's Registration Statement on Form S-1 filed on December 19, 1996 (File No. 333-14183) and incorporated herein by reference).
10.7+	Sun Hydraulics Corporation Employee Stock Award Program (previously filed as Exhibit 4 to the Company's registration statement on Form S-8 filed on July 20, 1999, and incorporated herein by reference).
10.8+	2001 Sun Hydraulics Corporation Restricted Stock Plan (previously filed as Exhibit 4 to the Company's registration statement on Form S-8 filed on June 12, 2001 (file No. 333-62816), and incorporated herein by reference).
10.9+	Sun Hydraulics Corporation Employee Stock Purchase Plan (previously filed as Exhibit 4 to the Company's registration statement on Form S-8 filed on July 27, 2001 (file No. 333-66008), and incorporated herein by reference).
10.10	Credit and Security Agreement dated July 23, 2003, between the Company, Sun Hydraulik Holdings Limited and Sun Hydraulics Limited as Borrower, and SouthTrust Bank as Lender.
10.11	Master Loan Documents Modification Agreement dated as of November 18, 2003, between the Company as Borrower, and SouthTrust Bank as Lender.
31.1	CEO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	CFO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	CEO Certification pursuant to 18 U.S.C. § 1350.
32.2	CFO Certification pursuant to 18 U.S.C. § 1350.

<sup>+</sup> Executive management contract or compensatory plan or arrangement.

# (b) Reports on Form 8-K

- 1. Report on Form 8-K (dated February 4, 2004) filed February 5, 2004, announcing the Company's preliminary sales information for the fourth quarter ended December 27, 2003, and order information for January 2004.
- 2. Report on Form 8-K (dated March 2, 2004) filed March 3, 2004, announcing the financial results for the fourth quarter and 2003.
- 3. Report on Form 8-K (dated March 14, 2004) filed March 22, 2004, announcing the Company's change in certifying accountants.

# **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Sarasota, State of Florida on May 11, 2004.

# SUN HYDRAULICS CORPORATION

By: /s/ Richard J. Dobbyn

Richard J. Dobbyn Chief Financial Officer (Principal Financial and Accounting Officer)

# CERTIFICATE OF AMENDMENT OF BYLAWS OF SUN HYDRAULICS CORPORATION

The undersigned, being the duly appointed Secretary of Sun Hydraulics Corporation, a Florida corporation (the "Company"), hereby certifies that Article III, Section 2 of the Company's Amended and Restated Bylaws was amended by a duly adopted resolution of the Board of Directors at a meeting duly held on March 13, 2004 to read in its entirety as follows:

Section 2. Nomination of Directors. Only persons who are nominated in accordance with the following procedures shall be eligible for election as Directors. Nominations of persons for election to the Board of Directors at the annual meeting may be made at a meeting of shareholders by or at the direction of the Board of Directors, by any nominating committee or person appointed by the Board of Directors or by any shareholder of the Corporation entitled to vote for the election of Directors at the meeting who complies with the notice procedures set forth in this Article III. Such nominations, other than those made by or at the direction of the Board of Directors, shall be made pursuant to timely notice in writing to the Secretary of the Corporation. To be timely, a shareholder's notice shall be delivered to or mailed and received at the principal executive offices of the Corporation not less than one hundred and twenty (120) days nor more than one hundred and fifty (150) days prior to the meeting; provided, however, that in the event that less than one hundred and twenty (120) days' notice or prior public disclosure of the date of the meeting is given or made to shareholders, notice by the shareholder to be timely must be received not later than the close of business on the tenth (10th) day following the day on which such notice of the date of the meeting was mailed or such public disclosure was made, whichever first occurs. Such shareholder's notice to the Secretary shall set forth (a) as to each person whom the shareholder proposes to nominate for election or re-election as a Director, (i) the name, age, business address and residence address of the person, (ii) the principal occupation or employment of the person, (iii) the class and number of shares of capital stock of the Corporation which are beneficially owned by the person, (iv) any other information relating to the person that is required to be disclosed in solicitations for proxies for election of Directors pursuant to Regulation 14A under the Securities Exchange Act of 1934, as amended, and (v) the consent of the person to serve as a Director of the Corporation, if so elected; and (b) as to the shareholder giving the notice (i) the name and record address of shareholder, (ii) the class or series and number of shares of capital stock of the Corporation which are beneficially owned by the shareholder, (iii) a description of all arrangements or understandings between the shareholder and each proposed nominee and any other person pursuant to which the nominations are to be made, and (iv) a representation that the shareholder intends to appear in person or by proxy at the meeting to nominate the persons named. The Corporation may require any proposed nominee to furnish such other information as reasonably may be required by the Corporation to determine the eligibility of such proposed nominee to serve as Director of the Corporation. No person shall be eligible for election as a Director of the Corporation unless nominated in accordance with the procedures set forth herein.

The officer of the Corporation presiding at the meeting shall, if the facts warrant, determine and declare to the meeting that a nomination was not made in accordance with the foregoing procedure, and if he or she should so determine, shall so declare to the meeting and the defective nomination shall be disregarded.

Subject to the rights of holders of any series of Preferred Stock then outstanding, any vacancy on the Board of Directors that results from an increase in the number of Directors may be filled by a majority of the Board of Directors then in office, provided that a quorum is present, and any other vacancy occurring in the Board of Directors may be filled by a majority of the Directors then in office, even if less than a quorum is present, or by a sole remaining Director. Any Director of any class elected to fill a vacancy resulting from an increase in such class shall hold office for a term that shall coincide with the remaining term of that class. Any Director elected to fill a vacancy not resulting from an increase in the number of Directors shall have the same remaining term as that of his or her predecessor.

Subject to the rights of holders of any series of Preferred Stock then outstanding, any Director or the entire Board of Directors, may be removed from office at any time, but only for cause by an affirmative vote of the holders of a majority of the then outstanding shares of voting stock.

Dated: March 14, 2004 Gregory C. Yadley
Gregory C. Yadley,

Secretary

#### CERTIFICATION

- I, Allen J. Carlson, certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended March 27, 2004, of Sun Hydraulics Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2004

/s/Allen J. Carlson

Allen J. Carlson President, Chief Executive Officer

#### CERTIFICATION

- I, Richard J. Dobbyn, certify that:
- 1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended March 27, 2004, of Sun Hydraulics Corporation;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) for the registrant and have:
- (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- (b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 11, 2004

/s/Richard J. Dobbyn

Richard J. Dobbyn Chief Financial Officer

# **CERTIFICATION PURSUANT TO 18 U.S.C. § 1350**

I, Allen Carlson, the Chief Executive Officer of Sun Hydraulics Corporation (the "Company"), certify that (i) the Quarterly Report on Form 10-Q for the Company for the quarter ended March 27, 2004 (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Allen Carlson

Chief Executive Officer May 11, 2004

# **CERTIFICATION PURSUANT TO 18 U.S.C. § 1350**

I, Richard J. Dobbyn, the Chief Financial Officer of Sun Hydraulics Corporation (the "Company"), certify that (i) the Quarterly Report on Form 10-Q for the Company for the quarter ended March 27, 2004 (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Richard J. Dobbyn

Chief Financial Officer May 11, 2004