UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 08, 2021

HELIOS TECHNOLOGIES, INC.

(Exact name of Registrant as Specified in Its Charter)

Florida (State or Other Jurisdiction of Incorporation)

0-21835 (Commission File Number)

59-2754337 (IRS Employer Identification No.)

7456 16th St E Sarasota, Florida

(Address of Principal Executive Offices)

34243 (Zip Code)

Registrant's Telephone Number, Including Area Code: 941 362-1200

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

	Trading	
Title of each class	Symbol(s)	Name of each exchange on which registered
Common Stock \$.001 Par Value	HLIO	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition.

On November 8, 2021, Helios Technologies (the "Company"), issued the press release attached hereto as Exhibit 99.1 announcing its financial results for the third fiscal quarter of 2021.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 Press release dated November 8, 2021

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HELIOS TECHNOLOGIES, INC.

Date: November 8, 2021

By:

/s/ Tricia L. Fulton Tricia L. Fulton Chief Financial Officer (Principal Financial and Accounting Officer)



FOR IMMEDIATE RELEASE

Helios Technologies' Effective Execution of Augmented Strategy Drives 82% Sales Growth and Strong Cash Generation in Third Quarter 2021

(b) Strong organic sales growth of 30% in the quarter driven by high demand, operational flexibility, diversified end markets, and new products

() Executed well against supply chain constraints and material costs; Net income grew to \$27.8 million, up 114% over the prior-year period

- () Adjusted EBITDA¹ margin expanded 170 basis points over prior-year period to 25.1%
- Diluted EPS of \$0.86 up 115% from last year; Non-GAAP Cash EPS of \$1.07 up 102%

O Generated \$32.5 million of cash from operations and \$25.7 million of free cash flow; further reduced net debt to adjusted EBITDA leverage ratio to 2.0x²

Raising revenue and Non-GAAP Cash EPS expectations for fiscal 2021 and holding margins reflecting strong results year-to-date
in continued challenging environment amidst robust demand

SARASOTA, FL, November 8, 2021 — <u>Helios Technologies, Inc.</u> (NYSE: HLIO) ("Helios" or the "Company"), a global leader in highly engineered motion control and electronic controls technology for diverse end markets, today reported financial results for the third quarter ended October 2, 2021. Results include the acquisitions of BWG Holdings I Corp. (known as "Balboa Water Group" or "Balboa acquisition"), on November 6, 2020, and NEM S.r.l. ("NEM") on July 9, 2021.

Josef Matosevic, the Company's President and Chief Executive Officer, commented, "We continue to outperform the market due to excellent execution by the Helios team. Our consistent strong results are driven by our strategic initiatives to protect our business, leverage our manufacturing footprint, advance our innovation pipeline and diversify our markets. We are mitigating the challenges related to material shortages while protecting our margins with our manufacturing strategy. As a result, we have been able to hold our lead times and gain market share because of our ability to deliver. In fact, we furthered our 'in the region for the region' approach with the acquisition of assets of Joyonway in October. This is a fast-growing developer of control panels, software, systems and accessories for the health and wellness industry that operates in two locations in China, which are in the hub of electronics and software development for that country."

He concluded, "Through all of this, we are staying true to our focus as a pure electronics and hydraulics business that delivers high-quality innovative products to our customers. We are evolving and leveraging our businesses to bring more unified system solutions to the market. We have expanded our engineering capacity and are developing additional internal capabilities to 'make versus buy' and remain focused on continuing to create value for our customers."

¹ Adjusted EBITDA is a non-GAAP measure. See comments regarding the use of non-GAAP measures and the reconciliation of GAAP to non-GAAP measures in the tables of this release ² On a pro-forma basis for Balboa Water Group and NEM

Helios Technologies | 7456 16th St East | Sarasota, FL 34243 | 941-362-1200

Helios Technologies' Effective Execution of Augmented Strategy Drives 82% Sales Growth and Strong Cash Generation in Third Quarter 2021 November 8, 2021 Page 2 Third Quarter 2021 Consolidated Results

(\$ in millions, except per share data)	Q3	2021	(Q3 2020	Change			% Change
Net sales	\$	223.2	\$	122.6	\$	100.6		82 %
Gross profit	\$	80.9	\$	46.9	\$	34.0		72 %
Gross margin		36.2 %		38.3 %		(210)	bps	
Operating income	\$	40.7	\$	18.3	\$	22.4		122 %
Operating margin		18.2 %		14.9 %		330	bps	
Non-GAAP adjusted operating margin		22.5 %		19.3 %		320	bps	
Net income	\$	27.8	\$	13.0	\$	14.8		114 %
Diluted EPS	\$	0.86	\$	0.40	\$	0.46		115 %
Non-GAAP cash net income	\$	34.8	\$	17.0	\$	17.8		105 %
Non-GAAP cash EPS	\$	1.07	\$	0.53	\$	0.54		102 %
Adjusted EBITDA	\$	55.9	\$	28.7	\$	27.2		95 %
Adjusted EBITDA margin		25.1 %		23.4 %		170	bps	

See the attached tables for additional important disclosures regarding Helios's use of non-GAAP adjusted operating income, non-GAAP adjusted operating margin, non-GAAP cash net income, non-GAAP cash earnings per share, adjusted EBITDA (earnings before net interest expense, income taxes, depreciation and amortization) and adjusted EBITDA margin (adjusted EBITDA as a percentage of sales) as well as reconciliations of GAAP operating income to non-GAAP adjusted operating income and non-GAAP adjusted operating margin and GAAP net income to non-GAAP cash net income, non-GAAP cash net income, non-GAAP cash net income, non-GAAP cash earnings per share, adjusted EBITDA and Adjusted EBITDA margin. Helios believes that, when used in conjunction with measures prepared in accordance with GAAP, the non-GAAP measures described above help improve the understanding of its operating performance.

<u>Sales</u>

Sales reflected strong demand across all markets, in particular agriculture, construction equipment, recreation and health & wellness. Results included \$63.8 million in sales from acquisitions. (See the table in this release that provides acquired revenue by segment by quarter). In addition, the Company experienced strong organic sales growth of \$36.9 million, 30.1%, compared with the prior-year period.

- \odot Strength in demand across all regions as markets recovered from the impacts of the COVID-19 pandemic.
- ⑦ Foreign currency translation adjustment on sales: \$1.1 million favorable.

Profits and margins

O Gross profit and margin drivers: gross profit benefitted from increased volume during the quarter. Gross margin declined by 210 basis points compared with the prior-year period, as manufacturing labor efficiencies and improved leverage of our fixed cost base on the higher sales were offset by increases in logistics and raw material costs. In addition, the business model of the Balboa acquisition has lower gross margins but higher operating margins.

Selling, engineering and administrative ("SEA") expenses: as a percentage of sales, improved 490 basis points to 14.7% compared with the 2020 third quarter, reflecting both the business model of the Balboa acquisition and continued cost management initiatives.

D Amortization of intangible assets: \$7.4 million was up from \$4.6 million in the prior year reflecting the Company's acquisitions.

Non-operating items

D Net interest expense: \$3.8 million in the quarter, up \$1.1 million compared with the prior-year period due to higher debt balances.

① Effective tax rate: 25.5% compared with 20.7% in the prior-year period due to a reduction in available tax incentives and increased earnings in higher tax jurisdictions such as Italy, Germany, and Australia.

Net income, earnings per share, non-GAAP cash earnings per share and adjusted EBITDA

⑦ GAAP net income and earnings per share: \$27.8 million and \$0.86 per share.

O Non-GAAP cash earnings per share: \$1.07 compared with \$0.53 last year due to strong demand, operational efficiencies, and better-than-expected performance of the Balboa acquisition.

① Adjusted EBITDA margin: improved 170 basis points to 25.1% compared with the prior-year period due to higher volume and operational efficiencies.

Year-to-date 2021 Consolidated Results

(\$ in millions, except per share data)	:	2021	2020	Change		% Change
Net sales	\$	651.5	\$ 371.4	\$ 280.1		75 %
Gross profit	\$	238.5	\$ 143.5	\$ 95.0		66 %
Gross margin		36.6 %	38.6 %	(200)	bps	
Operating income	\$	117.4	\$ 25.0	\$ 92.4		370 %
Operating margin		18.0 %	6.7%	1130	bps	
Non-GAAP adjusted operating margin		22.8 %	19.7 %	310	bps	
Net income	\$	81.0	\$ 8.7	\$ 72.3		NM
Diluted EPS	\$	2.51	\$ 0.27	\$ 2.24		NM
Non-GAAP cash net income	\$	105.1	\$ 52.7	\$ 52.4		99 _%
Non-GAAP cash EPS	\$	3.26	\$ 1.64	\$ 1.62		99 %
Adjusted EBITDA	\$	164.7	\$ 86.1	\$ 78.6		91 %
Adjusted EBITDA margin		25.3 %	23.2 %	210	bps	

NM = Not meaningful

See the attached tables for additional important disclosures regarding Helios's use of non-GAAP adjusted operating income, non-GAAP adjusted operating margin, non-GAAP cash net income, non-GAAP cash earnings per share, adjusted EBITDA (earnings before net interest expense, income taxes, depreciation and amortization) and adjusted EBITDA margin (adjusted EBITDA as a percentage of sales) as well as reconciliations of GAAP operating income to non-GAAP adjusted operating income and non-GAAP adjusted operating margin and GAAP net income to non-GAAP cash net income, non-GAAP cash net income, non-GAAP cash net income, non-GAAP cash earnings per share, adjusted EBITDA and Adjusted EBITDA margin. Helios believes that, when used in conjunction with measures prepared in accordance with GAAP, the non-GAAP measures described above help improve the understanding of its operating performance.

<u>Sales</u>

Sales growth reflected strong demand across all regions and markets, in particular agriculture, construction equipment, recreation, and health & wellness. Results included \$180.2 million in sales related to acquisitions. (See the table in this release that provides acquired revenue by segment by quarter). In addition, the Company experienced significant organic growth, \$99.9 million, 26.9%, compared with the 2020 period.

() Foreign currency translation adjustment on sales: \$13.8 million favorable.

Profits and margins

O Gross profit and margin drivers: gross profit benefitted from increased volume during the period. Gross margin declined by 200 basis points compared with the prior-year period, as manufacturing labor efficiencies and improved leverage of our fixed cost base on the higher sales were offset by increases in logistics and raw material costs. In addition, the business model of the Balboa acquisition has lower gross margins but higher operating margins.

© Selling, engineering and administrative ("SEA") expenses: 14.7% as a percentage of sales, improved 500 basis points compared with the prior-year period, reflecting both the lower SEA expenses relative to sales for the Balboa acquisition and continued cost containment initiatives.

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Amortization of intangible assets: increased \$12.0 million to \$25.3 million from the prior year reflecting the Balboa acquisition. (\mathcal{P})

 (\mathcal{P}) Goodwill impairment charge: last year's first quarter included a \$31.9 million impairment charge resulting from weakened market outlook primarily due to the COVID-19 pandemic.

Non-operating items

- Ð Net interest expense: \$4.4 million increase to \$13.0 million compared with the prior-year period reflecting higher debt balances.
- Ð Effective tax rate: 22.0% compared with 16.9% in the prior year, excludes non-taxable goodwill impairment charge, included certain onetime benefits in the second quarter of 2020 that reduced the effective tax rate for the period.

Net income, earnings per share, non-GAAP cash earnings per share and adjusted EBITDA

- Ð GAAP net income and earnings per share: \$81.0 million and \$2.51 per share.
- $^{(r)}$ Non-GAAP cash earnings per share: \$3.26 compared with \$1.64 in the prior-year period driven by strong demand, operational efficiencies and strong performance of the Balboa acquisition.
- Adjusted EBITDA margin: 25.3%, up 210 basis points compared with the prior-year period due to higher volume and operational efficiencies. Ð

Hydraulics Segment Review

(Refer to sales by geographic region and segment data in accompanying tables)

(\$ in millions)											
Hydraulics		Three Mont	Months Ended								
	C	3 2021	Q	3 2020	C	Change	% Change				
Net Sales											
	Americas \$	45.2	\$	27.7	\$	17.5	63 %				
	EMEA	44.8		32.1		12.7	40 %				
	APAC	43.4		38.4		5.0	13 %				
Total Segment Sales	\$	133.4	\$	98.2	\$	35.2	36 %				
Gross Profit	\$	50.2	\$	35.5	\$	14.7	41 %				
Gross Margin		37.6 %		36.1 %		150 bps					
SEA Expenses	\$	18.4	\$	16.6	\$	1.8	11 %				
Operating Income	\$	31.8	\$	18.9	\$	12.9	68 %				
Operating Margin		23.8 %		19.2 %		460 bps					

Third Quarter Hydraulics Segment Review

Higher sales in all regions were driven by demand from U.S. and European agriculture and construction equipment markets, as well as (\mathbf{v}) mobile and industrial equipment markets; foreign currency exchange rates had a \$1.0 million favorable adjustment on sales.

Gross margin of 37.6%, up 150 basis points, was driven by improved leverage on higher volume, production labor efficiencies and a Ð favorable sales mix.

Ð Operating margin of 23.8% improved 460 basis points, reflecting disciplined cost management efforts.

Electronics Segment Review

(Refer to sales by geographic region and segment data in accompanying tables)

21.4		Change	% Change
		Change	% Change
21.4			
21.4			
Z1.4	\$	42.8	200 %
1.5		9.6	640 %
1.5		13.0	867 %
24.4	\$	65.4	268 %
11.4	\$	19.9	175 %
46.8 %		(1190) bps	
6.7	\$	6.2	93 %
4.7	\$	13.7	291 %
19.2 %		130 bps	
	1.5 24.4 11.4 46.8 % 6.7 4.7	1.5 1.5 24.4 \$ 11.4 \$ 46.8 % 6.7 \$ 4.7	1.5 9.6 1.5 13.0 24.4 \$ 11.4 \$ 46.8% (1190) bps 6.7 \$ 4.7 \$

Third Quarter Electronics Segment Review

(b) Higher sales included \$59.0 million related to the acquisition of Balboa. Strong demand from health and wellness and recreational markets drove sales, partially offset by supply chain constraints.

⑦ Gross margin reflects the different business model of the Balboa acquisition, which has lower gross margins that are offset by a lower SEA expense structure. Additionally, raw material, freight and logistics costs increased as a result of materials shortages and efforts to meet customer requirements on a timely basis.

⁽¹⁾ Operating margin of 20.5% demonstrates the business model of the Balboa acquisition, which has an inherently lower operating expense structure and higher volume than the organic business. SEA expenses increased due to the incremental expenses from the acquisition.

Balance Sheet and Cash Flow Review

- Total debt at quarter-end was \$471.2 million compared with \$462.4 million at January 2, 2021.
- © Cash and cash equivalents at October 2, 2021 were \$47.7 million, up \$22.5 million from the end of 2020.
- D Inventory increased \$37.8 million from the end of 2020 as the Company continues to purchase parts ahead of material shortages.

Pro-forma net debt-to-adjusted EBITDA improved to 2.0x at the end of the third quarter 2021 compared with 3.0x (pro-forma for Balboa and NEM) at the end of 2020, further demonstrating the Company's ability to rapidly de-lever the balance sheet following an acquisition. At the end of the third quarter 2021, the Company had \$120.9 million available on its revolving lines of credit.

🕐 Net cash provided by operations was \$32.5 million in the third quarter 2021 compared with \$36.7 million in the prior-year period.

© Capital expenditures were \$6.7 million in the quarter. The Company expects to spend between \$25 to \$27 million in capital investments in 2021.

2021 Outlook

The following provides the Company's expectations for 2021. This assumes constant currency, using quarter end rates, and that markets served are not further impacted by the global pandemic.

	Previous 2021 Guidance provided on 8/9/21	Updated 2021 Guidance	% Change at Mid-Point from Previous Guidance
Consolidated revenue	\$800 - \$830 million	\$840 - \$860 million	4%
Adjusted EBITDA	\$188 - \$203 million	\$197 - \$211 million	4%
Adjusted EBITDA margin	23.5% - 24.5%	23.5% - 24.5%	unchanged
Interest expense	\$16 - \$18 million	\$16 - \$17 million	-3%
Effective tax rate	22% - 24%	22% - 24%	unchanged
Depreciation	\$22 - \$23 million	\$21 - \$22 million	-4%
Amortization	\$32 - \$33 million	\$32 - \$33 million	unchanged
Capital expenditures % total revenue	~4% of sales	~3% of sales	-100 bps
Non-GAAP Cash EPS	\$3.60 -\$3.80	\$3.75 -\$4.10	6%

Webcast

The Company will host a conference call and webcast today at 9:00 a.m. Eastern Time to review its financial and operating results and discuss its corporate strategies and outlook. A question-and-answer session will follow. The conference call can be accessed by calling (201) 689-8573. The audio webcast will be available at <u>www.heliostechnologies.com</u>.

A telephonic replay will be available from approximately 12:00 p.m. ET on the day of the call through Monday, November 15, 2021. To listen to the archived call, dial (412) 317-6671 and enter conference ID number 13723737. The webcast replay will be available in the investor relations section of the Company's website at <u>www.heliostechnologies.com</u>, where a transcript will also be posted once available.

About Helios Technologies

Helios Technologies is a global leader in highly engineered motion control and electronic controls technology for diverse end markets, including construction, material handling, agriculture, energy, recreational vehicles, marine, health and wellness. Helios sells its products to customers in over 90 countries around the world. Its strategy for growth is to be the leading provider in niche markets, with premier products and solutions through innovative product development and acquisition. The Company has paid a cash dividend to its shareholders every quarter since becoming a public company in 1997. For more information please visit: www.heliostechnologies.com.

FORWARD-LOOKING INFORMATION

This news release contains "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. Forward-looking statements involve risks and uncertainties, and actual results may differ materially from those expressed or implied by such statements. They include statements regarding current expectations, estimates, forecasts, projections, our beliefs, and assumptions made by Helios Technologies, Inc. ("Helios" or the "Company"), its directors or its officers about the Company and the industry in which it operates, and assumptions made by management, and include among other items, (i) the Company's strategies regarding growth, including its intention to develop new products and make acquisitions; (ii) the effectiveness of creating the Center of Engineering Excellence; (iii) the Company's financing plans; (iv) trends affecting the Company's financial condition or results of operations; (v) the Company's ability to continue to control costs and to meet its liquidity and other financing needs; (vi) the declaration and payment of dividends; and (vii) the Company's ability to respond to changes in customer demand domestically and internationally, including as a result of standardization. In addition, we may make other written or oral statements, which constitute forward-looking statements, from time to time. Words such as "may," "expects," "projects," "anticipates," "intends," "plans," "believes," "seeks," "estimates," variations of such words, and similar expressions are intended to identify such forward-looking statements. Similarly, statements that describe our future plans, objectives or goals also are forward-looking statements. These

statements are not guaranteeing future performance and are subject to a number of risks and uncertainties. Our actual results may differ materially from what is expressed or forecasted in such forward-looking statements, and undue reliance should not be placed on such statements. All forward-looking statements are made as of the date hereof, and we undertake no obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Factors that could cause the actual results to differ materially from what is expressed or forecasted in such forward-looking statements include, but are not limited to, (i) conditions in the capital markets, including the interest rate environment and the availability of capital; (ii) our failure to realize the benefits expected from the Balboa acquisition, our failure to promptly and effectively integrate the Balboa acquisition and the ability of Helios to retain and hire key personnel, and maintain relationships with suppliers (iii) risks related to health epidemics, pandemics and similar outbreaks and similar outbreaks, including, without limitation, the current COVID-19 pandemic, which may among other things, adversely affect our supply chain, material costs, and work force and may have material adverse effects on our business, financial position, results of operations and/or cash flows; (iv) changes in the competitive marketplace that could affect the Company's revenue and/or cost bases, such as increased competition, lack of qualified engineering, marketing, management or other personnel, and increased labor and raw materials costs; and (v) new product introductions, product sales mix and the geographic mix of sales nationally and internationally. Further information relating to factors that could cause actual results to differ from those anticipated is included but not limited to information under the heading Item 1. "Business" and Item 1A. "Risk Factors" in the Company's Form 10-K for the year ended January 2, 2021.

This news release will discuss some historical non-GAAP financial measures, which the Company believes are useful in evaluating its performance. The determination of the amounts that are excluded from these non-GAAP measures is a matter of management judgment and depends upon, among other factors, the nature of the underlying expense or income recognized in a given period. You should not consider the inclusion of this additional information in isolation or as a substitute for results prepared in accordance with GAAP.

This news release also presents forward-looking statements regarding non-GAAP Adjusted EBITDA margin. The Company is unable to present a quantitative reconciliation of these forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures because such information is not available, and management cannot reliably predict the necessary components of such GAAP measures without unreasonable effort or expense. In addition, the Company believes that such reconciliations would imply a degree of precision that would be confusing or misleading to investors. The unavailable information could have a significant impact on the Company's 2021 financial results. These non-GAAP financial measures are preliminary estimates and are subject to risks and uncertainties, including, among others, changes in connection with quarter-end and year-end adjustments. Any variation between the Company's actual results and preliminary financial data set forth above may be material.

For more information, contact: Tania Almond Vice President, Investor Relations, Corporate Communication and Risk Management (941) 362-1333 tania.almond@ HLIO.com

Deborah Pawlowski Kei Advisors LLC (716) 843-3908 dpawlowski@keiadvisors.com

Financial Tables Follow:

HELIOS TECHNOLOGIES CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

			(Unaudited)						
	Thi	ree Mon	ths Ended			N	ine Mor	nths Ended	
	October 2, 2021	Sej	otember 26, 2020	% Change	C	october 2, 2021	Sep	otember 26, 2020	% Change
Net sales	\$ 223,241	\$	122,645	82 %	\$	651,499	\$	371,422	75 %
Cost of sales	142,299		75,702	88 %		413,036		227,910	81 %
Gross profit	80,942		46,943	72 %		238,463		143,512	66 %
Gross margin	36.2 %		38.3 %			36.6 %		38.6 %	
Selling, engineering and administrative expenses	32,786		24,042	36 %		95,757		73,306	31 %
Amortization of intangible assets	7,407		4,558	63 %		25,285		13,323	90 %
Goodwill impairment	-		-	NM		-		31,871	NM
Operating income	40,749		18,343	122 %		117,421		25,012	370 %
Operating margin	18.2 %		14.9 %			18.0 %		6.7%	
Interest expense, net	3,813		2,730	40 %		12,965		8,572	51 %
Foreign currency transaction gain (loss), net	304		(727)	(142)%		1,271		(319)	(498)%
Other non-operating income, net	(616)		(22)	NM		(727)		(132)	451 %
Income before income taxes	37,248		16,362	128 %		103,912		16,891	NM
Income tax provision	9,488		3,380	181 %		22,870		8,224	178 %
Net income	\$ 27,760	\$	12,982	114 %	\$	81,042	\$	8,667	NM
Basic and diluted net income per common share	\$ 0.86	\$	0.40	115 %	\$	2.51	\$	0.27	NM
Basic and diluted weighted average shares outstanding	32,385		32,095			32,272		32,079	
Dividends declared per share	\$ 0.09	\$	0.09		\$	0.27	\$	0.27	

NM = Not meaningful

HELIOS TECHNOLOGIES CONSOLIDATED BALANCE SHEETS (In thousands, except per share data)

		October 2, 2021		January 2, 2021
Assets		(Unaudited)		
Current assets:				
Cash and cash equivalents	\$	47,687	\$	25,216
Restricted cash		41		41
Accounts receivable, net of allowance for				
credit losses of \$1,333 and \$1,493		136,812		97,623
Inventories, net		148,186		110,372
Income taxes receivable		3,892		1,103
Other current assets		20,130		19,664
Total current assets		356,748		254,019
Property, plant and equipment, net		165,778		163,177
Deferred income taxes		3,537		6,645
Goodwill		463,034		443,533
Other intangible assets, net		416,913		419,375
Other assets		11,982		10,230
Total assets	<u>\$</u>	1,417,992	\$	1,296,979
Liabilities and shareholders' equity				
Current liabilities:				
Accounts payable	\$	73,927	\$	59,477
Accrued compensation and benefits		26,370		22,985
Other accrued expenses and current liabilities		28,586		24,941
Current portion of long-term non-revolving debt, net		15,368		16,229
Dividends payable		2,916		2,891
Income taxes payable		10,733		1,489
Total current liabilities		157,900		128,012
Revolving line of credit		276,326		255,909
Long-term non-revolving debt, net		178,534		189,932
Deferred income taxes		78,026		78,864
Other noncurrent liabilities		38,760		36,472
Total liabilities		729,546		689,189
Commitments and contingencies		-		-
Shareholders' equity:				
Preferred stock, par value \$0.001, 2,000 shares authorized,				
no shares issued or outstanding		-		-
Common stock, par value \$0.001, 100,000 shares authorized,				
32,400 and 32,121 issued and outstanding		32		32
Capital in excess of par value		391,461		371,778
Retained earnings		342,643		270,320
Accumulated other comprehensive loss		(45,690)		(34,340)
Total shareholders' equity		688,446		607,790
Total liabilities and shareholders' equity	Ś	1,417,992	\$	1,296,979
	<u>+</u>	_,,	Ŧ	_,,

HELIOS TECHNOLOGIES CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

Onaddite	eu j	Nine Months	Ended
	00	tober 2, 2021	September 26, 2020
Cash flows from operating activities:			
Net income	\$	81,042	\$ 8,667
Adjustments to reconcile net income to			
net cash provided by operating activities:			
Depreciation and amortization		41,131	25,805
Goodwill Impairment		-	31,871
Stock-based compensation expense		6,233	3,830
Amortization of debt issuance costs		374	537
Provision (benefit) for deferred income taxes		2,230	(2,937)
Forward contract (gains) / losses, net		(3,401)	2,513
Other, net		(135)	1,287
(Increase) decrease in operating assets:			
Accounts receivable		(36,634)	(4,685)
Inventories		(35,759)	7,776
Income taxes receivable		(1,893)	(2,874)
Other current assets		(288)	(1,382)
Other assets		3,989	2,613
Increase (decrease) in operating liabilities:			
Accounts payable		11,945	1,387
Accrued expenses and other liabilities		8,079	955
Income taxes payable		9,599	3,548
Other noncurrent liabilities		(4,527)	(1,884)
Net cash provided by operating activities		81,985	77,027
Cash flows from investing activities:			
Acquisition of a business, net of cash acquired		(48,481)	-
Amounts paid for net assets acquired		(2,400)	-
Capital expenditures		(17,054)	(7,155)
Proceeds from dispositions of equipment		82	103
Cash settlement of forward contracts		1,433	(1,742)
Software development costs		(1,785)	(227)
Net cash used in investing activities		(68,205)	(9,021)
Cash flows from financing activities:		.,,,	
Borrowings on revolving credit facilities		71,198	11,000
Repayment of borrowings on revolving credit facilities		(44,500)	(55,609)
Borrowings on long-term non-revolving debt		-	5,812
Repayment of borrowings on long-term non-revolving debt		(12,178)	(5,905)
Proceeds from stock issued		1,353	1,027
Dividends to shareholders		(8,694)	(8,660)
Other financing activities		(2,851)	(1,937)
Net cash provided by (used in) financing activities		4,328	(54,272)
Effect of exchange rate changes on cash, cash equivalents and restricted cash		4,363	(3,414)
Net increase in cash, cash equivalents and restricted cash		22,471	10,320
Cash, cash equivalents and restricted cash, beginning of period		25,257	22,162
Cash, cash equivalents and restricted cash, segmining of period	\$	47,728	\$ 32,482
cash, cash equivalents and restricted cash, end of period	7	77,720	- 52,402

		SEGMENT D/ (In thousan <i>(Unaudited</i>)	ds) d)					
	0	Three Mon october 2,			Nine Mont October 2,		tember 26,	
	U	2021	September 26, 2020			2021	Jep	2020
Sales:								
Hydraulics	\$	133,404	\$	98,206	\$	385,549	\$	304,113
Electronics		89,837		24,439		265,950		67,309
Consolidated	<u>\$</u>	223,241	\$	122,645	\$	651,499	\$	371,422
Gross profit and margin:								
Hydraulics	\$	50,223	\$	35,547	\$	146,548	\$	112,695
		37.6 %		36.1 %		38.0 %		37.1 %
Electronics		31,277		11,396		92,473		30,817
		34.9 %		46.8 %		34.8 %		45.7 %
Corporate and other		(558)		-		(558)		-
Consolidated	\$	80,942	\$	46,943	\$	238,463	\$	143,512
		36.2 %		38.3 %		36.6 %		38.6 %
Operating income (loss) and margin:								
Hydraulics	\$	31,799	\$	18,942	\$	92,200	\$	62,413
		23.8 %		19.2 %		23.9 %		20.5 %
Electronics		18,445		4,683		56,324		10,400
		20.5 %		19.2 %		21.2 %		15.5 %
Corporate and other		(9,495)		(5,282)		(31,103)		(47,801)
Consolidated	\$	40,749	\$	18,343	\$	117,421	\$	25,012
		18.2 %		14.9 %		18.0 %		6.7%

ORGANIC AND ACQUIRED REVENUE (In thousands) (Unaudited)

							•		•							
			Three Mo	onths l	Ended			Ful	ll Year Ended	Th	ree N	Aonths Ende	ed		N	line Months Ended
	N	1arch 28,	June 27,	Sep	otember 26,	Ja	anuary 2,		January 2,	April 3,		July 3,	C	october 2,		October 2,
		2020	2020		2020		2021		2021	2021		2021		2021		2021
Hydraulics																
Organic	\$	103,818	\$ 102,089	\$	98,206	\$	103,079	\$	407,192	\$ 119,106	\$	133,039	\$	128,672	\$	380,817
Acquisition		-	-		-		-		-	-		-		4,732		4,732
Total	\$	103,818	\$ 102,089	\$	98,206	\$	103,079	\$	407,192	\$ 119,106	\$	133,039	\$	133,404	\$	385,549
Electronics																
Organic	\$	25,665	\$ 17,205	\$	24,439	\$	22,481	\$	89,790	\$ 29,459	\$	30,191	\$	30,808	\$	90,459
Acquisition		-	-		-		26,058		26,058	56,279		60,183		59,029		175,491
Total	\$	25,665	\$ 17,205	\$	24,439	\$	48,539	\$	115,848	\$ 85,738	\$	90,374	\$	89,837	\$	265,950
Consolidated																
Organic	\$	129,483	\$ 119,294	\$	122,645	\$	125,560	\$	496,982	\$ 148,565	\$	163,230	\$	159,480	\$	471,276
Acquisition		-	-		-		26,058		26,058	56,279		60,183		63,761		180,223
Total	\$	129,483	\$ 119,294	\$	122,645	\$	151,618	\$	523,040	\$ 204,844	\$	223,413	\$	223,241	\$	651,499

HELIOS TECHNOLOGIES ADDITIONAL INFORMATION (Unaudited)

2021 Sales by Geographic Region and Segment

(\$ in millions)

	Q1	% Change y/	'y	Q2	% Change y	/y	Q3	% Change y/y	ΥT	D 2021	% Change y/y
Americas:											
Hydraulics	\$ 34.3	(8%)	\$	41.7	22%	\$	45.2	63%	\$	121.2	22%
Electronics	65.0	201%		64.1	378%		64.2	200%		193.3	243%
Consol. Americas	99.3	69%		105.8	122%		109.4	123%		314.5	102%
% of total	48 %			47 %			49 %			48 %	
EMEA:											
Hydraulics	\$ 43.3	29%	\$	46.6	49%	\$	44.8	40%	\$	134.7	39%
Electronics	9.3	272%		11.0	479%		11.1	640%		31.5	434%
Consol. EMEA	52.6	46%		57.6	74%		55.9	66%		166.2	62%
% of total	26 %			26 %			25 %			26 %	
APAC:											
Hydraulics	\$ 41.5	26%	\$	44.7	22%	\$	43.4	13%	\$	129.6	20%
Electronics	11.4	613%		15.3	705%		14.5	867%		41.2	724%
Consol. APAC	52.9	53%		60.0	55%		57.9	45%		170.8	51%
% of total	26 %			27 %			26 %			26 %	
Total	\$ 204.8	58%	\$	223.4	87 %	\$	223.2	82 %	\$	651.5	75%

2020 Sales by Geographic Region and Segment

(\$ in millions)

	Q1	% Change y/	y	Q2	% Change y/	′y	Q3	% Change y/y	Q4	% Change y/y	ΥT	D 2020	% Change y/y
Americas:													
Hydraulics	\$ 37.3	(10%)	\$	34.2	(17%)	\$	27.7	(36%)	\$ 31.3	(14%)	\$	130.5	(20%)
Electronics	21.6	(17%)		13.4	(50%)		21.4	(11%)	37.5	92%		93.9	(2%)
Consol. Americas	58.9	(13%)		47.6	(30%)		49.1	(27%)	68.8	24%		224.4	(13%)
% of total	45 %			40 %			40 %		45 %			43 %	
EMEA:													
Hydraulics	\$ 33.5	(20%)	\$	31.2	(15%)	\$	32.1	1%	\$ 34.4	11%	\$	131.2	(7%)
Electronics	2.5	0%		1.9	6%		1.5	(29%)	4.9	145%		10.8	29%
Consol. EMEA	36.0	(19%)		33.1	(14%)		33.6	(1%)	39.3	19%		142.0	(5%)
% of total	28 %			28 %			27 %		26 %			27%	
APAC:													
Hydraulics	\$ 33.0	(0%)	\$	36.7	3%	\$	38.4	10%	\$ 37.4	6%	\$	145.5	5%
Electronics	1.6	(11%)		1.9	12%		1.5	(17%)	6.1	221%		11.1	54%
Consol. APAC	34.6	(1%)		38.6	3%		39.9	9%	43.5	17%		156.6	7%
% of total	27 %			32 %			33 %		29 %			30 %	
Total	\$ 129.5	(12%)	\$	119.3	(17%)	\$	122.6	(11%)	\$ 151.6	20%	\$	523.0	(6%)

HELIOS TECHNOLOGIES Non-GAAP Adjusted Operating Income RECONCILIATION (In thousands)

		(Unaudited)						
		Three Mon	ths Ended					
	October 2, September 26, 2021 2020			C	October 2, 2021	Sep	tember 26, 2020	
GAAP operating income	\$	40,749	\$	18,343	\$	117,421	\$	25,012
Acquisition-related amortization of intangible assets		7,407		4,558		25,285		13,323
Acquisition and financing-related expenses		654		101		2,901		176
Restructuring charges		55		64		472		361
CEO and officer transition costs		-		622		569		2,431
Goodwill impairment		-		-		-		31,871
Inventory step-up amortization		558		-		558		-
Acquisition integration costs		845		-		1,729		-
Other		(99)		-		(99)		-
Non-GAAP adjusted operating income		50,169	\$	23,688	\$	148,836	\$	73,174
GAAP operating margin		18.2 %		14.9 %		18.0 %		6.7 %
Non-GAAP adjusted operating margin		22.5 %		19.3 %		22.8 %		19.7 %

Adjusted EBITDA RECONCILIATION (In thousands) *(Unaudited)*

		-		-						
	Three Months Ended				Nine Months Ended					elve Months Ended
	0	ctober 2, 2021	Sep	otember 26, 2020	C	October 2, 2021	Sep	tember 26, 2020	C	october 2, 2021
Net income	\$	27,760	\$	12,982	\$	81,042	\$	8,667	\$	86,592
Interest expense, net		3,813		2,730		12,965		8,572		17,678
Income tax provision		9,488		3,380		22,870		8,224		24,475
Depreciation and amortization		12,989		8,784		41,131		25,805		55,021
EBITDA		54,050		27,876		158,008		51,268		183,766
Acquisition and financing-related expenses		654		101		2,901		176		9,989
Restructuring charges		55		64		472		361		473
CEO and officer transition costs		-		622		569		2,431		730
Goodwill impairment		-		-		-		31,871		-
Inventory step-up amortization		558		-		558		-		2,432
Acquisition integration costs		845		-		1,729		-		1,985
Other		(216)		(13)		481		(47)		482
Adjusted EBITDA	\$	55,946	\$	28,650	\$	164,718	\$	86,060	\$	199,857
Adjusted EBITDA margin		25.1 %		23.4 %		25.3 %		23.2 %		24.9 %
Balboa Water Group & NEM pre-acquisition adjusted EBITDA										7,502
TTM Pro forma adjusted EBITDA									\$	207,359

HELIOS TECHNOLOGIES Non-GAAP Cash Net Income RECONCILIATION (In thousands) (Unaudited)

	Three Months Ended					Nine Mont	hs End	Ended	
		October 2, 2021	September 26, 2020			October 2, 2021	Se	eptember 26, 2020	
Net income	\$	27,760	\$	12,982	\$	81,042	\$	8,667	
Amortization of intangible assets		7,487		4,558		25,431		13,323	
Acquisition and financing-related expenses		654		101		2,901		176	
Restructuring charges		55		64		472		361	
CEO and officer transition costs		-		622		569		2,431	
Goodwill impairment		-		-		-		31,871	
Inventory Amortization Step-up		558		-		558		-	
Acquisition integration costs		845		-		1,729		-	
Other		(216)		(13)		481		(47)	
Tax effect of above		(2,347)		(1,333)		(8,035)		(4,061)	
Non-GAAP cash net income	\$	34,796	\$	16,981	\$	105,148	\$	52,721	
Non-GAAP cash net income per diluted share	\$	1.07	\$	0.53	\$	3.26	\$	1.64	

Net Debt-to-Adjusted EBITDA RECONCILIATION (In thousands) (Unaudited)

	Oct	As of ober 2, 2021
Current portion of long-term non-revolving debt, net	\$	15,368
Revolving lines of credit		277,347
Long-term non-revolving debt, net		178,534
Total debt		471,249
Less: Cash and cash equivalents		47,687
Net debt	\$	423,562
TTM Pro forma adjusted EBITDA*	\$	207,359
Ratio of net debt to TTM pro forma adjusted EBITDA		2.04

*On a pro-forma basis for Balboa Water Group and NEM

Non-GAAP Financial Measures and Non-GAAP Forward-looking Financial Measures:

Adjusted operating income, adjusted operating margin, EBITDA, adjusted EBITDA, adjusted EBITDA margin, net debt-to-adjusted EBITDA, cash net income and cash net income per diluted share are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Helios believes that providing non-GAAP information such as adjusted operating income, adjusted operating margin, EBITDA, adjusted EBITDA, adjusted EBITDA, adjusted EBITDA margin, net debt-to-adjusted EBITDA, cash net income and cash net income per diluted share are important for investors and other readers of Helios's financial statements, as they are used as analytical indicators by Helios's management to better understand operating performance. Because adjusted operating income, adjusted operating margin, adjusted EBITDA, adjusted EBITDA margin, net debt-to-adjusted EBITDA, cash net income and cash net income per diluted share are non-GAAP measures and are thus susceptible to varying calculations, adjusted operating income, adjusted EBITDA, cash net income per diluted share are ono-GAAP measures and are thus susceptible to varying calculations, adjusted operating income, adjusted EBITDA, cash net income and cash net income per diluted share are non-GAAP measures and are thus susceptible to varying calculations, adjusted operating income, adjusted EBITDA, eBITDA, adjusted EBITDA, adjusted EBITDA, adjusted EBITDA, adjusted Derating income, adjusted EBITDA, cash net income and cash net income per diluted share, as presented, may not be directly comparable with other similarly titled measures used by other companies.

The Company does not provide a reconciliation of forward-looking non-GAAP financial measures, such as adjusted EBITDA, adjusted EBITDA margin and cash net income and cash net income per diluted share disclosed above in our 2021 Outlook, to their comparable GAAP financial measures because it could not do so without unreasonable effort due to the unavailability of the information needed to calculate reconciling items and due to the variability, complexity and limited visibility of the adjusting items that would be excluded from the non-GAAP financial measures in future periods. When planning, forecasting and analyzing future periods, the Company does so primarily on a non-GAAP basis without preparing a GAAP analysis.